

# Price structure of European Airports

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#### Outline



- 1. Basic concept: Two simple questions
  - Why has the price structure changed?
  - + Has it become more efficient?
- 2. Six factors for changes of price structurers
  - 2.1 Regulation
  - 2.2 Capacity problems
  - 2.3 Ownership
  - 2.4 Competition among airports
  - 2.5 Low Cost Carrier
  - 2.6 Legal Changes
- 3. Period of research and sample of European Airports
- 4. Organization

### Basic concept:



- → Two simple questions
  - → Has the structure of airport charges changed over the period of liberalization and privatisation of the EU transport market?
  - → Has the structure changed and if so has it become more efficient?

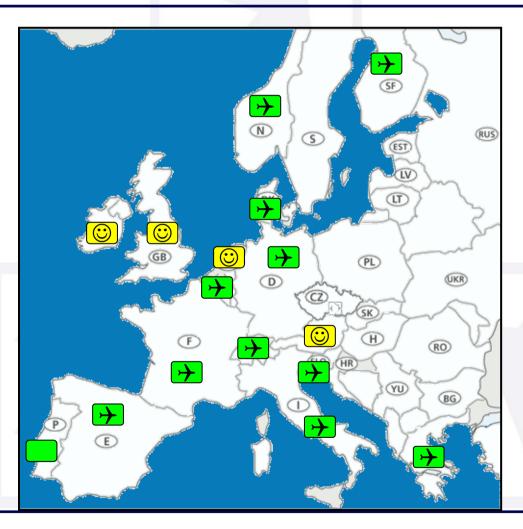


# → Regulation

- → Divers institutional structure
- → Cost based regulation is the typical form of regulation
- → Incentive regulation has been increasingly adopted for a number of airports (Gillen and Niemeier, 2008)

### Regulation of European Airports





- independent regulator (all with user consultation)
- User consultation (but no independent regulator)

<sup>\*</sup> User consultation at Malta International Airport

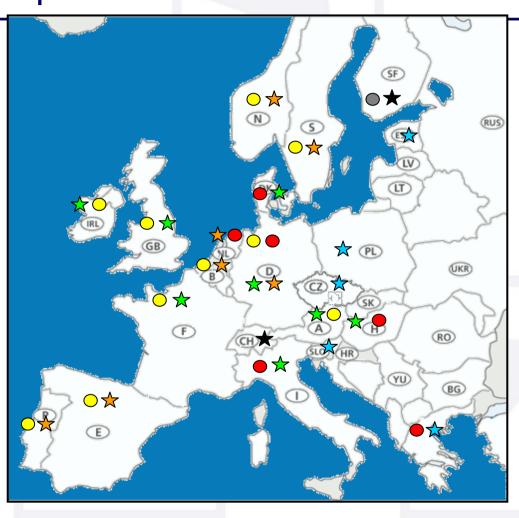
# Airport Regulation



- → Are airports regulated by institutions which guarantee a fair process?
  - → Improved consultation, but in the vast majority of countries no independent regulator exists
  - → Examples for lack of information:
    - 9.1 % share of Lufthansa in FRAPORT
    - Regulated asset base and rate of return not published for ADP
- → How low or high powered are the regulatory systems?

# Type of Regulation at European Airports





- ★ Type of price cap
- ★ Charges set by airport
- ★ Cost plus regulation
- ★ No regulation

#### Single or dual till system

- Single till
- Dual till
- No till system
- \* Malta International Airport has a price cap and a dual till system in place.



# → Regulation

- → Cost based regulation: price structure based on historic costs
- Incentive regulation
  - does not regulate the structure of charges
  - sets incentives for a profit maximizing airport to change its price structure to increase traffic and revenues.



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#### → Airports

- with cost recovery problem → Ramsey pricing structure,
- airports with peak problems → adopt peak pricing and or a fixed movement charge
- with excess demand → adopt fixed movement charges plus slot rationing



- → Capacity problems.
  - → Welfare maximizing public airports and incentive regulated airports should change their pricing structure with higher utilization of capacity.
  - → Cost-based regulated and traditional public airport will not change price structure.
  - → Strong growth of demand → changes in the structure of charges



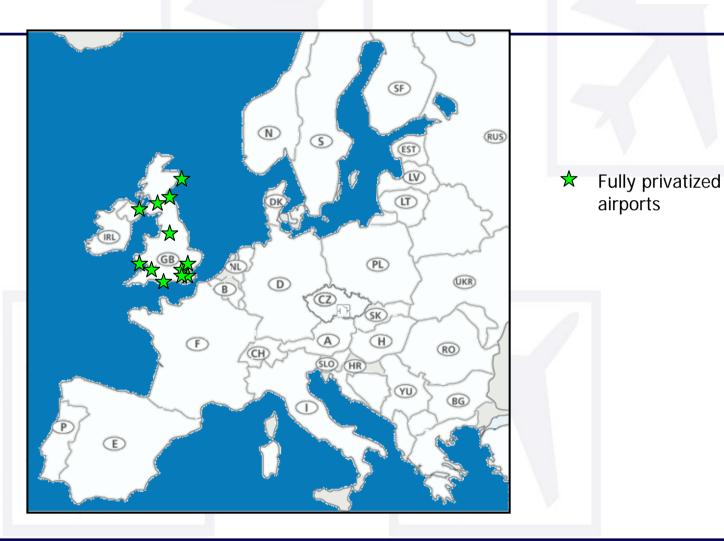
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- → Ownership.
  - → While in the UK most airports have been privatised in continental Europe most airports are still public or partially privatised often with a minority share (Gillen & Niemeier).
  - Airports are more commercialised than 20 years ago.
  - This factor should also lead to changes in the structure of airport charges

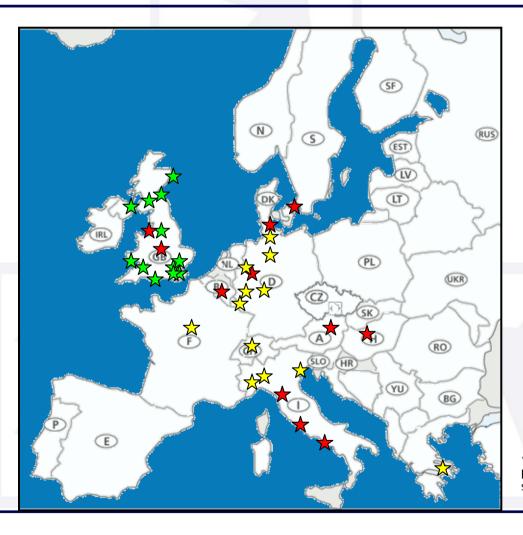
# Fully privatized airports in Europe GAP





# Fully and partially privatized airports in Europe





- ★ Fully privatized airports
- ★ Partially privatized airports with a majority share
- ★ Partially privatized airports with a minority share

•Malta International Airport has been partially privatized as well (Minority share privatization)



- →Ownership.
  - → The principal agent structure of airports has changed
  - Principals demand more revenue increasing behaviour of managers
  - → Divers cause for changes in the structure of airport charges



- → Competition among airports.
  - → Increased competition among airports in Europe (Forsyth et.al, 2009)
  - → Airports facing competition should have an incentive to secure market shares and profits by reshuffling their price structure.
  - Route development programmes
  - → Long term contracts with airlines
  - → Subsidies



- → Low Cost Carrier
  - → Changes of Airline-Airport relationship
  - → Competition of primary and secondary airport
  - → Long term contract with per passenger charge
  - → Hahn airport has adopted a structure of charges that does not charge aircrafts of Ryan Air Competition among airports.



- → Legal Changes.
  - → EU-Law: starting and landing charges should not be differentiated between inland and other European countries.
  - → The liberalization of ground handling might have lead to changes in charges for example central infrastructure charge

# Scope & period of research GAP



- → Period: 1990 to today.
- → Sample of European Airports of GAP project data base on regulation and privatisation and technical data.
- → Structure of airport charges:
  - Typical Aircrafts. Small medium and large aircrafts.
  - Has the German trend of variabilization happened in other European countries.
- → Starting and landing charges.
  - → Weight based or fixed
- → Apron charges:
  - Time related or not
- → Passenger charge:
  - Fixed charge or capped at certain load factor

### Organisation



- → GAB: Modul "product- and price differentiation".. It is part of the
- → The Berlin and Bremen group should jointly collect the data.
- → Evaluate the data base of Boeing, TRL (now Jacobs) and RDC Aviation www.airportcharges.com
- → Cooperation with ADV and ACI?
- → Scientific partners:
  - → Peter Forsyth, Monash University
  - → David Gillen, UBC